

**Northwestern Continuum of Care**  
**Tuesday, January 17, 2017 – 10:00 AM**  
**Emergency Solutions Grant and Rapid Re-Housing (ESG & RRH) Sub-Committee**  
**VAYA Health Conference Room, 895 State Farm Rd, Boone, NC**  
**MINUTES**

- **Welcome & Introductions**
  - **Attendees:** Lori Watts (Vaya Health), Bob Taylor, Graham Doege, Marti Johnson, and Shelby Coleman – intern (Hospitality House), Kim Cashatt (NWRHA), Laura Kaylan Lewis (OASIS)
- **Agency Updates**
  - **OASIS:** New shelter manager hired (Laura Ingles), closed associate director position, one opening in permanent housing – 2 bedroom
  - **NWRHA:** Terminating and replacing the tenants – in a holding pattern (1,954 vouchers & 83 public housing units)
  - **Vaya Health:** Community needs assessment just came out – online survey; targeted unit training in Lenoir on 1/31 10:30am-1:30; deposit grants for NW region almost out of funds (separate update pasted below)
  - **Hospitality House:** RRH money available – funded at last year’s level for this year; WeCAN: varied assistance – such as getting a well dug for older adult who has been without water for a year & car repairs (DSS has been covering fuel Nov-Dec – helps WeCAN flexibility); HH at full capacity; 2016 ES average 27 per day, WS average 14 per day
- **PIT and HIC (January 25, 2017) planning and strategy**
  - Reach out to find out about homeless camps we may not know about (such as volunteer Fire Department, Health Department, & utility companies)
    - Street outreach in Watauga at camps – Marty & Shelby
  - Gathering veteran information to refer to ABCCM or Community Link
  - HH board member Gary - meetings with key members in Wilkes
  - Expand outreach to different service providers: Local governments, food pantries, free health clinics, hospitals, sheriff’s departments
  - Bob will gather data received by Hosp House & send to Lori
- **Emergency Solutions Grant (ESG) & Rapid Rehousing (RRH) update – Bob Taylor**
  - 2016 program summary; budgeted higher than needed – shifted money for equipment needs; rental assistance RRH – budget – initial allotment & bonus award; ES operations increased \$ request – rewarded; 46 served through RRH - \$51,000, 213 served through ES (excluding WS)
  - 2017 award = fully funded request; lowered HMIS portion of budget; RRH slightly below last year ~\$41,000; ES ~\$38,000; still waiting on contract
  - Grantee training Feb 1<sup>st</sup>, Winston-Salem
    - New procedures & forms
- **NC HMIS (Homeless Management Information System) update – Bob Taylor**
  - MCAH coordinating 2016 Annual Count (similar to PIT but includes those w/ imminent risk)
  - In person local admin meeting in Greensboro 1/18/17
- **Governance Update Committee - Bob Taylor**

- Durham attempting to assess Service Point to improve services
- **CoC updates**
  - Planning Grant; identify service gaps to expand scattered sites, etc and other supportive services in surrounding counties – identify gaps in service provision and plan how gaps will be filled; prioritizing Ashe
  - CoC funded programs
    - National Alliance on Homelessness – report on how new administration will affect homelessness funding and policy
- **Other Business**
  - Housing/homeless service provider activities
    - Ashe Coalition fundraiser – Hauling Ashe Up
- **Key Upcoming Dates**
  - January 25: Annual Point in Time Count
  - January 18: Local System Administrator in-person meeting
  - January 19: Watauga Food Council meeting
  - January 26: Human Trafficking Awareness Symposium
  - January 31: VAYA Targeted Unit training, Lenoir, 10:30-1:30
  - February 1: ESG training, Winston-Salem
  - February 3: Community Substance Abuse Collaborative Meeting
  - February 13: NC HMIS Governance Committee Meeting, Greensboro
  - **February 21: NWCoc Steering Committee meeting**
  - March 16: Come to the Table (RAFI) conference

NWCoC 1-17-17 Vaya Health update – Lori Watts

- About \$1500 remaining for Housing grants (rent deposits, 1<sup>st</sup> months' rents, utility deposits) and Entry Fee grants for halfway house programs for Vaya's Northern counties (Alleghany, Ashe, Avery, Mitchell, Watauga, Wilkes, & Yancey). About \$5500 remaining in Alexander, Caldwell, & McDowell which has shared with counties south (Buncombe, Henderson, Transylvania, Rutherford, Polk, Madison, Haywood, Jackson, Macon, Swain, Graham, Clay, & Cherokee) who have already run out of funding. Received information this week that there will be no additional allocation of these state funds this fiscal year for these grants so once used up, will not have funding to assist requests until new fiscal year begins July 1, 2017. State funding is very tight. Assistance Requests are through Vaya Health providers (Daymark, RHA, etc), Vaya Health Care Coordinators, and Vaya Health Hospital Liaisons for active members in services.
- Upcoming Targeted Unit Training in Lenoir on Tuesday, 1/31/17 from 10:30 AM – 1:30 PM at the Vaya Health office, 825 Wilkesboro Blvd SE, Lenoir – open to interested agency staff who work with persons of any type of disability with disability income. Several targeted unit properties in region (Watauga Green in Boone, Jefferson View in Jefferson, Covington Way, Mountain View of Wilkesboro, and Historic Wilkesboro School in Wilkesboro, Linville Cove in Newland). Historic Ashe Hospital will also be a targeted unit property when complete in 2018. Targeted units come with a rental subsidy, either KEY (a state subsidy) or Section 8 or project-based (federal subsidies) depending on the property. Referrals to Targeted units are by trained referral agencies only so training is valuable to access these units for agency clients. See Lori for more details and to register for training. If training is needed but date/place not workable, let me know and will work on another training option.

**Northwestern Continuum of Care**  
**Tuesday, February 21, 2017 – 10:00-12:00**  
**Steering Committee**  
**VAYA Health Conference Room, 895 State Farm Rd, Boone, NC**  
**Meeting Minutes**

In Attendance: Tina Krause, Bob Taylor, and Marti Johnson (Hospitality House), Carl Jenkins (Community/Easter Seals), Lori Watts (Vaya Health), John Rakes and Kristie Reisig (ABCCM), Lt. Bobby Creed (Boone Police Dept), Kimberly Hill and Murray Hawkinson (Daymark) , Jennifer Herman and Laura Kaylan Lewis (OASIS), Kim Cashatt (Northwest Regional Housing Authority), Katherine Buchanan (A Safe Home for Everyone)

Updates:

**OASIS:** Planning underway for new grant through Family Justice Center. Currently meeting with community partners to prepare for implementation. Currently experiencing a shift of funding away from rural communities to urban areas which represents a concern. Additional update One permanent unit available (2 bedroom), and one transitional unit coming available next month.

**Hospitality House:** Winter shelter continues but milder weather has allowed Hospitality House to shelter families. Nonetheless, winter shelter served an average of 27 people per night in January, and is averaging 31 people per night in February. All programs at capacity and all additional rooms are occupied. Increase in clients experiencing mental and physical health crisis's.

**Vaya Health:** Vaya Health is low on state funds for one time assistance grants (rent deposits, 1<sup>st</sup> month's rents, utility deposits, SU Housing grants), and almost fully expended for entire 23 counties covered. Limited funding only remains for persons in Caldwell, Alexander, and McDowell unless dire situation warrants need to borrow funds from these counties for a Northern county person active with a mental health service provider. New funds will be available in July. Targeted unit training for referral agencies occurred in Lenoir on 1/31, and will be offered again in the spring, perhaps in Watauga, Wilkes, and/or McDowell depending on agency training needs. Referrals to targeted units are by trained agencies for persons who have a disability (any type) and typically have disability income. Participants referred to and accepted into targeted units receive a rent subsidy either through state funds (KEY) or through federal funds (Section 8, Project Based). Current properties with Targeted Units are Avery (Linville Cove, 45+), Ashe (Jefferson View), Watauga (Watauga Green), and Wilkes (Covington Way, Mountain View of Wilkesboro, Historic Wilkesboro School). New property in Ashe - Historic Ashe Hospital project in Jefferson – is currently under development and set to be completed by end of 2018.

**Easter Seals:** Wintergreen has two vacancies, and all other programs are at capacity.

**Boone PD:** Lt. Creed will replace previous Lt assigned to provide representation.

**Housing Authority:** Section 8 vouchers currently over leased with current capacity. No new vouchers available during this time until voucher levels leased comes down. Historic Ashe Hospital currently in development to have 46 total units, so 5 targeted units at minimum (10%) for those disabled.

**A Safe Home for Everyone (A.S.H.E.):** Currently transition between units. Support group will be starting second week of March.

**Vet Services ABCCM:** SSVF provider in region along with Community Link. ABCCM offers Veteran's restoration quarters that houses 200+ Vet located in Asheville - transitional model with maximum length of stay being 2 years. SSVF Program serves 26 counties, and RRH served 562 Veterans and family members last year. 95% success rate in PH, 18 month follow through on a quarterly basis and data demonstrated 92% of participants remain in PH. Serves Veterans and families in Watauga, Ashe, Avery, Mitchell, and Yancey.

**Update on Ending Veteran Homelessness:** Currently 4 Veterans on by name list for NWCoC and average length of time homelessness is 38.5 days which meets USICH's criteria of less than 90 days. HUD VASH may begin issuing vouchers outside Buncombe County. Decisions will be made based on PIT Data.

Review of definition & Standards and Strategies (Handout Provided). Submitted for consideration for approval by the committee. **Motion to adopt:** Jennifer Herman, Seconded by Lori Watts. **Motion approved.**

VA Representative requested to report out on VA progress in the area. John Rakes to keep committee updated on progress.

**Veteran Stand down:** Flyer attached.

**RISE Update:** RISE will be partnering with NETworx, and a new cohort will be offered mid-march. An additional update will be provided once the partnership has formalized on the referral process. Applications will be accepted for program participants by community partners.

2. **PIT/HIC Progress Report:** Data collection still in progress. HDX opens in early March, and all data must be submitted by May 1st. State submission deadline is to be determined, likely around May 1<sup>st</sup>. North Carolina Coalition to End Homelessness (NCCEH) has offered to assist with collection of state data as in previous years.

- Bob to check with NCCEH/MCAH to see if providing forms or if any changes from previous years for state reporting.

- DV Data & Hospitality House data to be turned in to Lori at the end of February.

- HIC Data to be submitted for RRH clients by ABCCM.

3. **Coordinated Entry Update:** Updated requirement for coordinated assessment released by HUD. CoC Planning grant will be used to help to identify gaps and improve coordinated assessment system. Non-shelter supportive service providers are needed to fully implement - DSS, Hunger & Health, Community Care Clinic, Daymark, other food pantries, health clinics, DSS, mental health in other 6 counties, etc.

- Unsheltered clients primary focus of coordinated entry. Additional resources needed for hotel/motel assistance. Have some resources with Ashe Coalition for the Homeless, Alleghany Cares & Red Cross, Wilkes Ministry of Hope, and Inn on Call in Mitchell/Yancey, Avery?

- Balance of State is currently in the process of implementing their Coordinated Entry System (CES) for 13 regional committees (79 counties). Recommendation to review their model to see if concepts could be applied in NWCoc.

- TA Assistance through HUD? Balance of State model - currently in the process of implementing CES throughout 13 regions (79 counties).

- Recommendation to review process to formalize referral process to access Hospitality House RRH.

- Recommendation & discussion on utilizing the VI- SPDAT. VI-SPDAT (Vulnerability Index – Service Prioritization Decision Assistance Tool) is an assessment developed by OrgCode to assess an individual’s acuity and determine the most appropriate housing intervention (Permanent Supportive Housing, Rapid Re-housing, or no intervention). VI-SPDAT could be beneficial in prioritizing clients in face of limited resources. Committee agreed to reexamine using tool. Recommendation that this action be included in the planning results.

-Deadline for CES Update: January 23, 2018.

#### **4. Data Reporting Updates:**

- New APR format to be released April 1.
- New system performance measures must be submitted by May 31 includes 7 different performance benchmarks. All data reported through HMIS, which skews CoC data due to DV providers not able to use HMIS to report data and a few other small volunteer providers in outlying counties not utilizing HMIS.
- Potential for OASIS to provide data for local reports outside of HMIS, request for other DV providers to also provide data.

#### **5. Planning Grant:**

- Planning grant to focus on Ashe & Wilkes. Final report & housing forum being planned for May (tentatively scheduled for second week of May).
- Discussion of NOFA release - potential to be released in similar time frame as last year.
  - Need for local government to increase involvement in CoC governance, High Country Council of Government to be engaged about participation.
- Recommendation for semi-annual update to be provided to all county governments.

**6. HMIS Update:** MCAH coordinating 2016 annual count, report provides more robust metrics than PIT. Initial count is 408 total individuals experiencing homelessness. Bob to share report with committee.

**7. Governance Committee:** By-laws in the process of being updated, no significant changes anticipated.

- **Cost share calculation** - Tina working on formula for cost sharing of HMIS. Small cost increase incurred for NWCoC >\$1,000. Formula based on HIC reporting. Potential for providers to decrease HIC numbers in order to decrease HMIS costs.

#### **8. Other Business:**

- Free Dental Clinic in Ashe County in April. Flyer Provided. Two day event, appointments required.

**Northwestern Continuum of Care**  
**Tuesday, March 21, 2017 – 10:00 AM**  
**Permanent Supportive Housing (PSH) & Continuum of Care (CoC)**  
**Programs Subcommittee Meeting**  
**VAYA Health Conference Room, 895 State Farm Rd, Boone, NC**  
**MINUTES**

- **Welcome & Introductions**
  - **Attendees:** Lori Watts (Vaya Health), Bob Taylor, Marty Johnson, and Shelby Coleman – intern (Hospitality House), Kim Cashatt (NWRHA), Laura Kaylan Lewis (OASIS), David Barr (Easter Seals)
- **Agency Updates**
  - **Easter Seals:** All programs/apartments full except Wintergreen – interview on Thursday for one spot; also have another opening to fill
  - **OASIS:** 1 open permanent unit, suggest inviting newspaper to next CoC meeting to get word out to community about HUD cuts and importance of programs – what this money means for Watauga
    - Put together facts of multiplier effect – facts about \$, # of people housed, demonstrate impact
  - **NWRHA:** Holding off on vouchers except for emergencies in order to decrease numbers
  - **Vaya Health:** Veteran’s Stand Down 4/21/17 Hickory, meeting w/ Ned at Winterstone on Monday 3/27/17 to talk about housing development, housing development role to utilize community reinvestment funds
    - PIT data report for next CoC meeting
  - **Hospitality House:** Avg # in Winter Shelter 2017 is 2.5 times higher than same months in 2016; increase may be due to other counties learning about Hospitality House but likely due to severe need – lack of housing/shelter resource in community; received final RRH 2016 payment now enrolling people through RRH w/ caution
    - **RISE:** Starting a new cohort in a few weeks – poverty, trauma, impacts, mentor/ally; networking with other similar programs
- **CoC Grants update**
  - FY 16 CoC Collaborative Application score debrief
    - Scored 154 out of 200 potential points; within .5 of mean, but 6.5 below weighted mean
    - Scored well in Data Collection and Quality and in Cross-cutting Policies; room to improve in CoC Structure and Governance and CoC Performance and Strategic Planning
    - Reaching out to other CoC’s in western VA and eastern TN to understand how we can improve our score
    - Priority area we need to improve: CoC Structure & Governance
      - How can we learn from other CoC to adopt practices that increase our effectiveness and efficiency?
  - Implications for FY17 cycle
  - Discussion of:
    - Increasing number of PSH units

- System Performance Measures: Data skewed from winter shelter previously being reported within emergency shelter
  - Coordinated Assessment
    - Webinar: detailed what HUD will be looking for in regard to compliance; prioritization methods
    - Need prioritization tool to better divert and assess for correct programs
      - Implementation of VI-SPDAT
  - NWCoC structure and governance
  - NWCoC performance and strategic planning
- **Planning Project Update**
  - Ashe-Wilkes Housing Forum scheduled for May 11, 9-1, at Wilkes Public Library
    - Reach out to Ashe county manager – desire for stronger Ashe component
    - Working on getting policy makers and county commissioners to show up to meeting
    - Room has capacity of 110-120; ideal goal of attendance – 40
    - Suggest topics to Bob for agenda
  - Include participation from UNC Poverty Research Fund, NC Housing Coalition, Northwestern Regional Housing, MCAH
    - Panel discussion
- **Other Business**
  - ESG/Rapid Rehousing
    - A Safe Home for Everyone (A.S.H.E.) contract
  - HMIS
    - New APR format
  - Governance Committee
    - New cost breakdown – increase our expense \$1,000
    - Tina Krause (Executive Director – Hospitality House) now serving on finance committee
  - NWCoC website
    - Changes to better describe different housing programs within CoC
      - Not agency-based but service-based (ES, TH, PSH, RRH, etc)
      - Send other service descriptions or any suggestions to Bob to post on website
  - UNC Chapel Hill – SAMHSA grant
    - In-shelter treatment provision for expecting or recently new mothers with substance use issues
  - SAMHSA grant
    - Case management and supportive services provisions
    - Up to \$400,000/yr for 5 yrs of support
    - For whole CoC – partner w/ other agencies in CoC for community-wide effort
    - Deadline April 25
- **Key Upcoming Dates**
  - **May 1: PIT/HIC submission deadline**
  - March 22: Wilkes County Agency Fair
  - April 7: Community Substance Abuse Collaborative Meeting
  - April 18: NWCoC Meeting 10:00am

- April 21: Veteran's Stand Down, Hickory
- April 27-30: Merle Fest
- May 5: State of the Child Forum
- May 8 & 9: NC Homeless Conference, Raleigh
- **May 11: NWCoC Ashe-Wilkes Housing Forum**

**Northwestern Continuum of Care**  
**Tuesday, April 18, 2017 – 10:00 AM**  
**Steering Committee**  
**VAYA Health Conference Room, 895 State Farm Rd, Boone, NC**  
**MINUTES**

- **Welcome & Introductions**
  - **Attendees:** Lori Watts (Vaya Health), Bob Taylor, Tina Krause, and Shelby Coleman – intern (Hospitality House), Kim Cashatt (NWRHA), Laura Lewis & Jennifer Herman (OASIS), David Barr (Easter Seals), Murray Hawkinson (Daymark), Deanna Stoker (ASHE)
- **Agency Updates**
  - **Easter Seals:** 1 opening at wintergreen – applications expected to be coming in; West Jefferson apartments full; 1 opening at group home (rent is based on income & there is cost of care – similar to assisted living programs)
  - **OASIS:** sexual assault awareness month; one permanent unit open – 2 bdrm; annual event May 19th
  - **NWRHA:** # of vouchers down to realistic level for funding, so starting to release more section 8 vouchers
  - **Vaya Health:** housing funds are gone until July in all areas; was hoping for community reinvestment funds but are unable to be used; need of funding for all areas; max for all deposits & 1<sup>st</sup> month's rent will still be \$500; Veterans Standdown in Hickory 4/21/17
  - **Hospitality House:** coming close to end of winter shelter on April 30 – this will reduce numbers from 21-30 additional people per night; working on winter shelter individuals to make an appointment to make a housing plan – many of these individuals are transient and chronically homeless though some are on the section 8 waitlist – will be working hard next 2 weeks to place residents into housing so they do not exit into homelessness; moving people into transitional and will move winter shelter residents into emergency shelter as space is available, permanent supportive housing is full; mental health issues have risen at Hospitality House – many have exhausted resources & are unable to receive mental health care
    - **Marti & VI-SPDAT:** wants to assess number of people in winter shelter to see how many would qualify for transitional or permanent supportive housing to gather data for needs
  - **Daymark:** no updates – discussed mental health care shortage & shortage of beds as well as The Lancet & articles related to income disparity, housing, health & mental health care; U.S. is 3<sup>rd</sup> or 4<sup>th</sup> in the world for income disparity
  - **ASHE:** sexual assault awareness month in ASHE county; working on engaging men in interpersonal violence outcomes
- **PIT and HIC report – Lori Watts**
  - Reviewed spreadsheets & compared to last years – slight decrease this year; Ashe slightly increased; chronically homeless decreased; RRH decreased because the funding decreased; PSH increased
- **CoC Updates – Bob Taylor**
  - CoC Program Registration due May 1<sup>st</sup>; competition likely to open summer 2017

- Involvement of new members (local government, supportive service providers)
- Planning Grant
  - Wilkes Housing Forum
  - Coordinated Entry – Housing & Service gaps
- **Data Reporting Updates – Bob Taylor**
  - New APR format & portal coming now via Sage HMIS reporting repository – HUD webinar
- **Key Upcoming Dates**
  - **May 1: PIT/HIC submission deadline**
  - April 21: Veteran’s Stand Down, Hickory
  - April 27-30: Merle Fest
  - May 5: State of the Child Forum @ BUMC
  - **May 8 & 9: NC Homeless Conference, Raleigh**
  - **May 11: NWCoc Ashe-Wilkes Housing Forum**
  - May 16: NWCoc meeting: Data Quality subcommittee
  - **May 31: System Performance Measures due in HDX**

Northwestern Continuum of Care  
Tuesday, May 16, 2017 – 10:00 AM  
Data Quality Sub-Committee Meeting  
Vaya Health Conference Room

**Present:** Bob Taylor and Tina Krause (Hospitality House), Lori Watts (Vaya Health), Kaylen Lewis and 1 intern Ramsay ? (OASIS), and Kim Cashatt (NWRHA)

**Debrief on the Wilkes Housing Forum:**

Feedback was very positive from participants; hope to see greater participation in CoC and/or Wilkes-specific homeless and housing issues as a result.

Follow-up items include exploring concrete steps to developing more housing options in Wilkes and logistically connecting homeless to local services and shelter services in Watauga.

**Welcome & Agency Updates:**

- **OASIS:** PSH has 1 unit w/2 bedrooms open & 2 more units available in next month.
- **Vaya Health:** State funding cuts coming in new fiscal year for mental health, substance use, & developmental disability services; housing support grants out of funds for this fiscal year; hope to have funding in new fiscal year starting in July. Housing Support grants give money for housing deposits, 1<sup>st</sup> month's rents, utility deposits, or halfway house assistance
- **NWRHA:** Watauga and Wilkes letters for vouchers are being sent out for Section 8, some vouchers now being released.
- **Hospitality House:** At capacity in shelter, still seeing a lot of families; Rapid Rehousing reimbursement flowing

**Report on State of the Child @ BUMC May 5, 2017:**

- Forum organized by Appalachian Regional Health
- Trauma frequently responsible for disruptive or unhealthy behavior; featured speaker experienced trauma at young age and turned to substances as a response – had been arrested 80-something times, after 19 years in out of criminal justice system did someone ask “what happened?” instead of “what’s wrong with you?” – appropriate timing to consider trauma-informed services with the full implementation of housing first

**Report on 2017 Bringing it Home Conference hosted by NCCEH, ESG, and NCHC in Raleigh May 8 – 9, 2017:**

- Bob and Tina shared
  - Housing first insights from Men’s Shelter in Charlotte: three-year process
  - Collaborative strengths in services when addressing family homelessness

- Coordinated Entry- systems-based approval rather than program more effective for serving people in need and produces better outcomes
- Diversion- if we can divert a person from coming into shelter through exhausting other resources. Critical time period for homeless individuals and households to self-resolve crisis often addressed in diversion.
- Rural areas have fewer resources, need good example of diversion in rural areas

**Coordinated Entry Update:**

- HH has retreat planned for policy update on Housing First & VI-SPDAT
- Discussion amongst the group about ways gain buy in from and training for non-shelter supportive service providers via already existing groups such as Ashe County Coalition
- Children’s Advocacy Center (CAC) – potential contact for training on adverse childhood experiences and how we can have an entrance for services for adults.

**Reviewed Systems Performance Measures:**

- Still has one area that HH is working on in the data; two weeks till submission.
- Kaylen with OASIS reported they are waiting on the progress of “osnium,” their non-HMIS comparable database to update to the HMIS standards to be able to run report needed for the new APR submission system in SAGE.

**Governance Committee Update:**

- Planning Grant- discussed some options COC wants to provide and train in.

**COC Grants Update:**

- Not open yet

**Website-** if you have ideas or see what other regions have on their websites send to Bob.

**Next meeting: 6/20/17 at Vaya Office off State Farm Rd. in Conference Room at 10am**

**Northwestern Continuum of Care**

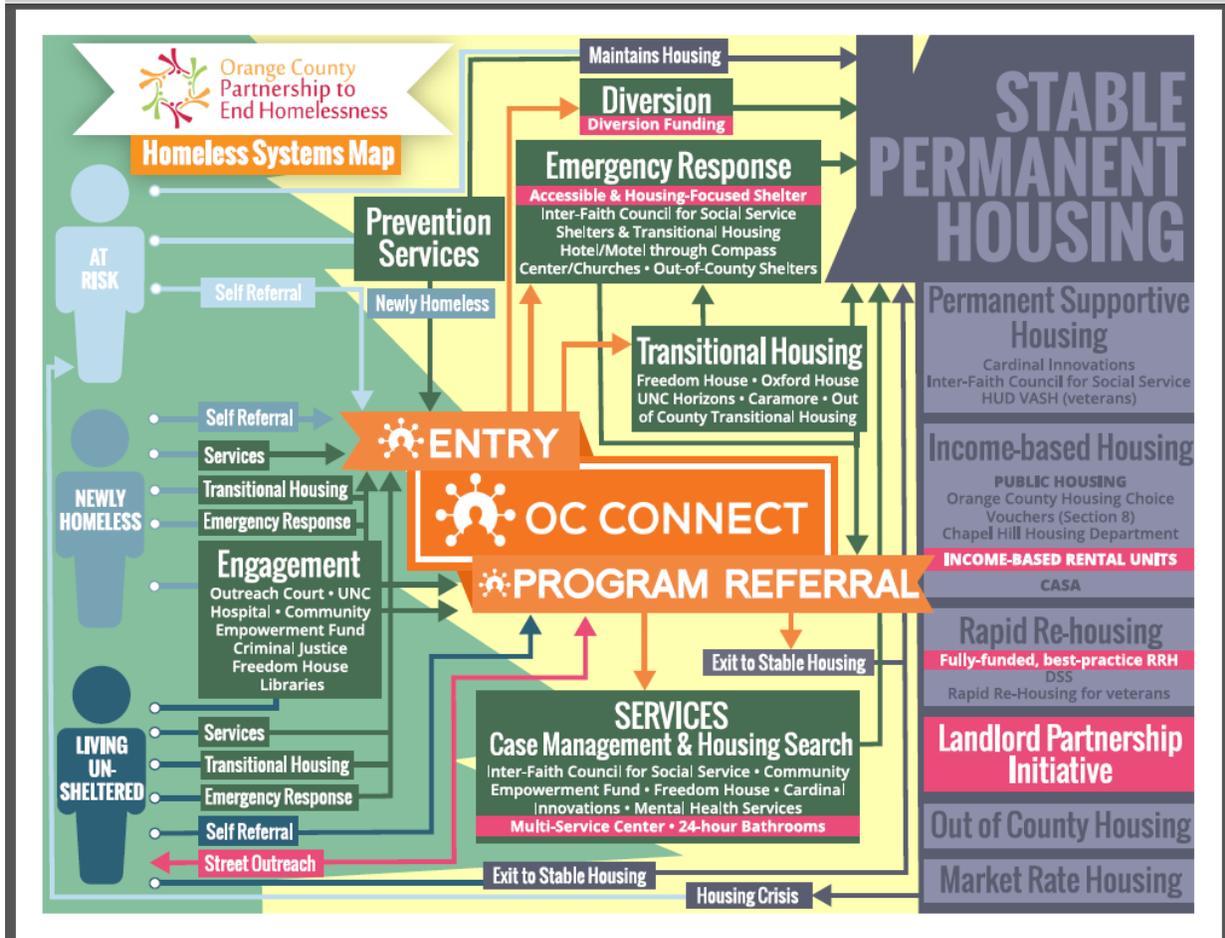
**Tuesday, June 20, 2017 – 10 AM**

**Steering Committee Meeting**

**Vaya Health Conference Room**

- **Attendance**
  - Bob Taylor, Tina Krause – Hospitality House; Leslie Icenhour, Kaylen Lewis – OASIS; Kritisie Reisig – ABCCM; Kim Cashatt – NW Regional Housing Authority; Lori Watts – Vaya Health; Katherine Buchanan - ASHE
  
- **Agency Updates**
  - Hospitality House – shelter and programs are full, service coordinator staff held training on Housing First and VI-SPDAT, all staff introduced to Trauma awareness
  - Vaya will have some housing funds on July 1<sup>st</sup>, referrals can come from trained/qualified provider agency in network
    - Targeted units for person with disabilities, new property in Marion
    - Also going through some internal restructure
  - OASIS- 3 PSH units open each of which is 2 bedroom
  - ABCCM
    - working with referral of family of 4 adults from Ashe
    - NC Serves –Western NC Veterans can call in to get referrals one care coordinator will make all referrals. Soft launch is July 1<sup>st</sup>
  - A Safe Home for Everyone
    - Reported on data of services, documenting success in serving more households and positive exits
    - Working on rapid rehousing with Hospitality House
  - NW Regional Housing
    - Vouchers about the same, still prioritizing Wilkes and Watauga
    - Dire emergency and replace one by one
  
- **Housing and Mental Health – Tina Krause**
  - Discussion of housing options for mental health patients exiting hospitals; CoC members committed to meeting with hospital exit planning staff to assess service gaps
  - Supportive network for mental health needs in permanent housing
  
- **HUD funding/ CoC Competition (NOFA) preparation- All**
  - Housing first implementation
    - Wintergreen can look at some of the housing first guidelines. Housing First is priority for HUD: NWCoC scored 8 out of 9 in our collaborative application. NWRHA will examine agreements to help strengthen that number
  - Coordinated entry – update specification as per HUD requirements
  - Sections for improvement as per HUD debrief:
    - CoC Governance and Structure





**Northwestern Continuum of Care**  
**Tuesday, July 18, 2017 – 10:00 AM**  
**ESG & Rapid Rehousing Committee Meeting**  
**Vaya Health Conference Room**

**Present:** Bob Taylor, Tina Krause, and McKala(Intern) (Hospitality House), Lori Watts (Vaya Health), Jennifer Herman, Lesley Icenhour, and Kaylen Lewis (OASIS), and Kim Cashatt (NWRHA), David Barr (Easter Seals), Tommy McClure (Ashe DSS), Katherine Buchanan (A Safe Home for Everyone, A.S.H.E.), and Carl Jenkins (Community)

- **Welcome & Agency Updates**

- **Northwestern Regional Housing authority (Kim)** – more vouchers, hopefully going to see more movement, autistic camp at Sky Valley
- **Carl** – no updates
- **Vaya Health (Lori)** – moving into adjacent building, saving money a lot of people working from home. One-time Housing Grant Assistance funds available for this fiscal year starting in July, significant cuts coming to mental health and disability state funding (at least 4.5 million services cut over the 23 counties Vaya serves).
  - There are some matching grant services that deal with these things so the funding cannot be cut as harshly.
  - Many of the State Non-Medicaid cuts will come from I/DD services where there are not matching grant requirements; many I/DD services are funded by Medicaid instead of State funds; Cuts still being determined... not finalized yet.
- **Easter Seals (David)** – Wintergreen has one apartment open, otherwise it is full. Hasn't started reaching out yet, also group home in West Jefferson is open (trying to get someone who was approved in the past in currently).
  - Wants to do waiting list but it's hard with the apartments.
  - Next two weeks might be advertising for a part time person in West Jefferson to oversee apartments – 6 apartments (20-25 hours). Flexible hours about 2-3 days a week with person on call... residents are stable for the most part.
- **OASIS (Jennifer, Kaylen, Leslie)** New fiscal year, 3 units available in permanent supportive housing
  - Osnum database created with Sage to get ready to submit their APRs in lieu of HMIS database that they are restricted from using since DV provider.
  - Sage seems to be working very well...
- **A.S.H.E. (A Safe Home for Everyone – Katherine)** busy with summer outreach and support groups.
  - Enrolled two clients in rapid rehousing just did check request to get her first payments out. Person has been a great example for their program.
  - Hired a replacement and will most likely be the rapid rehousing manager going forth.

- **ASHE DSS (Tommy)** – here to learn primarily and here because of the influx of adult protective supports, as well as number of guardian supports, people coming in that are walk-ins with known mental illness coming in.
- **Hospitality House (Tina)** – full in housing, housing families all over. Working with other agencies to work with families for them to stay in their homes.
  - Hired Marty (Data Information Specialist and RISE Coordinator) – has experience in HMIS, creating reports.
  - **Bob** – Learned at workshop, about to launch this new format called Click (sp?) to be user-friendlier for the data. Program is all about data visualization, going to bring fresh utilization of data. Want the community to understand what is happening, example calls for 50 beds in 3 and a half weeks.
  - With Marty there is now a chance to better educate community members that resist what is going on. Trying to address the systematic failures that are being seen and bring awareness. (Point- average of a homeless person is 7)
  - **Tina** – wants a statistic for the amount of overdoses reported in counties (death rates). **Project Lazarus – Director is Fred Brayson**
  - **SAFE Domestic Violence Shelter in Wilkes** almost closed down except for Heather.
- **HUD funding/CoC Competition (NOFA) preparation – All**
  - August 29<sup>th</sup> – ESNAPS?
    - Notifications to project applications whether approved, what rank, and if not approved have to be out by Sept 13th
  - The 2017 CoC Competition Notice of Funding Availability (NOFA) opened July 14, 2017
  - Applications due September 28, 2017
    - PPRN: \$819k
    - ARD: \$273k
    - 94% of ARD (Tier 1): \$257k
    - Eligible Planning amount: **\$16.28k**
      - **Continue on with Hospitality House as lead on behalf of CoC**
    - Permanent Housing Bonus: \$32.56k
      - Unknown details around it, last year it was rapid rehousing or permanent housing, etc.
      - **Vaya Health** – changes this year to application include hard-coded forms including lobbying, drug-fee workplace; will also need get consistency with consolidate plan form signed.
        - Must have code of conduct listed on HUD’s website
        - Project applicants that submitted previously can just pull screens for this year if there are no changes.

- Submitted grant inventory worksheet (GIW) in May with name of agency, type of project... (In previous years we have attached to the project ranking but not any more)
- **Reallocation:**
  - NWCoC established reallocation policies to fit the NOFA;
  - Reallocation in this competition may be done voluntarily by CoC-funded projects foregoing renewal and may also be done by the competitive process.
  - **Project applicants, both new and renewal applicants are encouraged to submit new project applications to be funded through reallocation to better advance the priorities of NWCoC to address the high number of unsheltered homeless and the high number of homeless households with children.**
- **New Project Housing bonus** – CoC leadership is encouraging project applications for the Permanent Housing Bonus award - \$32,563 available. **Applications are encouraged from organizations that have not applied previously as well as from organizations with renewal applications.**
  - Permanent supportive housing (rapid rehousing plus permanent housing) must meet dedicated plus, or may request the joint transitional housing - rapid housing component projects.
  - Consider instead of rapid rehousing bonus project, apply for chronically homeless permanent supportive housing bonus project
    - DSS could provide money for utilities for these chronically homeless, which will match with the grant opportunity.
  - Ashe DSS used to have one of these grants (HMIS) many years ago – more than 12 years ago
- All project applicants go **housing first**.
- Case management assessment – income, documentation, housing, job needs, etc. (comprehensive assessment) Catherine from ASHE.
- WeCan is going to have to do a campaign this year
- Piece in the paper discuss all of this for the public to become aware.
- **Emergency Solutions Grant and Rapid Rehousing**
  - **They are redoing the requisition process to help simplify and expedite the requisition process**

- As of June 2017, 44% of ESG grant spent down
- New requisition process/paperwork for July requisition (August)
  - Always low in HMIS but rapid rehousing – ahead
  - Cutting check right at the end of the month, to put on cost report, previously they had red flagged this.
  - Maybe can ask can we submit two requisitions a month – first half/ second half
- **Follow up items:**
  - **Article – combine data with all members, meeting where everything is targeted for this.**
  - Regional and Local Data
  - Coordinated Entry roll out and training
    - Need Marty
  - Hospital exit planning
    - Want another meeting, haven't had a chance
    - **Meeting with probation as well** (Contacted by Detective Wilson)

\*Separate meeting in October (earlier) – publicity planning group and a discharge-planning group (**Tuesday at 10 am August 1<sup>st</sup> @Northwestern Regional**) – **Hospitality House, Northwestern Regional, Daymark, Hospital? Second meeting (Wednesday 2<sup>nd</sup> at 10 am)**
- **Other Business**
  - Governance Committee & NC HMIS update - Bob Taylor
  - NWCoC Website – Bob Taylor
    - **PRESS RELEASE ON WEBSITE, as well as Marti's charts**
- **Upcoming Meetings and Dates:**
  - July 17-19: NAEH National Homeless Conference, Washington, DC
  - **September 28: CoC competition deadline**
  - August 15: NWCoC Steering Committee meeting

November 14<sup>th</sup> conflict using Northwestern's conference room and Hosp House board meeting, change to Wednesday November 15<sup>th</sup>

\*Meeting in neighboring counties, Ashe, Goodwill, Library – help encourage other parties to come

**Northwestern Continuum of Care  
Tuesday, August 15, 2017 – 10:00 AM  
Steering Committee Meeting  
Vaya Health Conference Room**

**Present:** Bob Taylor, Tina Krause, and McKala (Intern) (Hospitality House), Lori Watts (Vaya Health), Jennifer Herman and Kaylen Lewis (OASIS), Kim Cashatt (NWRHA), David Barr (Easter Seals), Tommy McClure (Ashe DSS), Kim Hill (Daymark)

- **Welcome & Agency Updates**
  
- **O.A.S.I.S.**
  - Staff day in Avery to do team building
  - 3 permanent (2BR each) units open
  - Wants to do similar informational session in Watauga as Ashe DSS
  
- **ASHE DSS**
  - Adult services is heavy in activities
  - Foster care program is loaded right now
  - Vaya Health providing Crisis Intervention Training - coming to help with challenging issues such as violent situations (August 30<sup>th</sup>) at Ashe County 4H Building 9 – 10:30
  
- **Hospitality House**
  - Moving several families to housing this week (White Laurel)
  - Graham working heavily with rapid rehousing and housing coordination
    - Taking clients to see housing provides confidence as well as reassurance
  - Space has not freed up
  
- **Daymark**
  - Getting people into housing w Vaya Grant
  - Agrees with funneling people better- keeping people from getting lost in the system
  - Had an apartment complex join the roster for housing in Blowing Rock – subsidized apartments and age restricted 55+ (all one bedrooms) – Ransom Street Apts
  
- **Northwestern Regional Housing Authority**
  - Releasing small batches of vouchers across 7 counties
  - Small amount of movement in housing
  - Ashe County we hope in September we will start demolition at the hospital for apartments – no projected completion date
  
- **Vaya Health**
  - Update of funding – handout
  - Shows what cuts are to come and how they are mitigating the cuts
    - **Update onto the website**
  - Being able to use housing grant, funding available (up to \$500) for rent deposit, utilities, etc. – available for any member active in their network

- SU Housing grant funds provide help for getting to halfway house, maximum \$250
  - Set meeting in September
  - **Easter Seals**
    - Wintergreen has one opening – talked to Graham as well as alerted Daymark
    - Wilkesboro apartment (Highlands) possibly open pending medical assessment
    - Opening for jobs – apartment manager (15 – 20 hours a week)
    - Almost done with project application
- \*New point on applications** – must be exclusively 100% chronically homeless until 30 days, then non-chronically homeless may be served
- **Additional ESG funding may be available upon request for current program year**
    - Only for rapid rehousing
    - Do not know the exact amount – they will look at different levels of thresholds placing organizations in tiers (HH in tier two)
    - Follow up with Kim Crawford to see what kind of funding will be available
  - **Coordinated Entry Notes**
    - Background: developed a triage tool that serves as an initial assessment
    - Moved to adopt VI SPDAT as initial assessment tool: provides same scale from the same questions no matter what organization is conducting assessment
    - Coordinated Entry network will include shelter providers, non-shelter provides, CoC-funded and non-CoC funded organizations
  - **HUD funding/CoC Competition (NOFA) preparation – All**
    - UPDATED: PPRN/ARD report
      - PPRN = \$542,719
      - ARD = \$273,671
      - 94% of ARD (Tier 1) = \$257,251
      - Eligible Planning Grant Award = \$16,281
      - Eligible Permanent Housing Bonus Award = \$32,563
    - Report on USICH and NAEH webinars on NOFA
      - Priorities on:
        - Ending homeless – data driven programs; reallocation process
        - Systemic response to homelessness
          - System Performance Measures
          - Coordinated entry – promotes choice, prioritizes services
      - Scoring:
        - Performance & Strategic Planning (60 pts)
        - System Performance Measures (49 pts)

- CoC Coordination and Engagement (43 pts)
  - Project Ranking (29 pts)
  - HMIS (13 pts)
  - PIT (6 pts)
  - Reallocation opportunity
    - Opportunity to reallocate to PSH, RRH, joint TH-RRH, or SSO (explicitly for coordinated entry)
  - PSH Bonus
    - Opportunity for PSH (for chronically homeless or Dedicated-plus), RRH, joint TH-RRH
    - Note about TH-RRH
      - Provide low-barrier, temporary housing with quick connection to PH; Housing First approach;
      - Advantageous for communities with high unsheltered population; ideal to serve specific populations (DV, youth, individuals in recovery)
  - Keys to success
    - Refer to HUD’s rating and ranking tool
    - Intervention appropriate metrics
    - “Closed and subjective ranking tool is not effective”
- **Response to TA offer**
  - Abt Associates has offered to provide technical assistance to NWCoC primarily around updating the Coordinated Entry requirements
  - Will accept the TA with Bob as the contact
  - They will clarify the guidelines that the CoC must have for coordinated entry
  - Via phone call
- **Service Prioritization, Diversion, and Entry update – Bob Taylor**
  - Implementation of Vulnerability Index Service Prioritization Decision Assistance Tool (VI SPDAT) at HH by September 1<sup>st</sup>
    - **Training available for all partners**
    - **October 1<sup>st</sup> ideal date for implementing into other programs**
  - Outreach and training roll out of VI SPDAT and Coordinated Entry with interested parties – need to plan strategically to build out system/network
  - Identification of housing, shelter, and supportive services and gaps in services to build diversion and coordinated entry network
  - Learn from Wilson County DSS on Diversion implementation

- **Other Business**
  - Governance Committee & NC HMIS update
  - NWCoc Website
  
- **Upcoming Meetings and Dates:**
  - **August 29, 2017 – CoC project application deadline in esnaps**
    - **Meet for consolidated application work @ 10 AM**
  - **September 13, 2017 – CoC project application rankings released**
  - September 19, 2017 – NWCoc PSH & CoC Programs subcommittee mtg
  - **September 28, 2017 – CoC Collaborative Application deadline**
  - **October 23, 2017 – (anticipated) ESG deadline;** application released late August

**Northwest Continuum of Care**  
**Tuesday, September 19, 2017 – 10:00 AM**  
**ESG & Rapid Rehousing Committee Meeting**  
**Vaya Health Basement Room**

**Present:** Bob Taylor (Hospitality House), Lori Watts (Vaya Health), Jennifer Herman (OASIS), and Kim Cashatt (NWRHA), Tommy McClure (Ashe DSS), Kim Hill (Watauga Daymark)

- **Emergency Solutions Grant and Rapid Rehousing**
  - 2018 RFA released September 13<sup>th</sup>
    - Encourage project and subgrantee applicants
    - Outcome targets
    - Strategy for specific subpopulations
  - Applications due to ESG office October 30<sup>th</sup>
  
- **Adoption of CoC Programmatic Written Standards**
  - Written standards at the CoC level for ES, TH, RRH, PSH, Coordinated Entry
    - Jennifer moved to adopt standards, Kim C seconded: motion passed unanimously
  
- **NWCoC Governance Charter**
  - Annual review/update of the governance charter includes pertinent update of information
    - Kim C moved to accept, Jennifer seconded: passed unanimously
  
- **CoC Collaborative Application**
  - Question about 3B 2.7: strategies for youth
    - Very specific question about strategies, and evidence the strategy workshops
    - Will connect with Barium Springs and Crossnore School on evidence
  - Update to Fair Housing appeal process
  
- **Follow up items:**
  - Regional and Local Data
    - Plan to evaluate data on SPM, combined with DV, DSS, schools, etc.
  - Coordinated Entry roll out and training
    - Training at ASHE Friday Sep 22
  - Vaya Health MCO Care Coordination – reduction in funding for those not receiving Medicaid (State-funded) impacts services
  - Hospital exit planning
    - Update on inclusion of CoC agencies at Hospital meetings

- **Other Business**
  - Hill Haven Apartments, North Wilkesboro
  - Governance Committee & NC HMIS update
  - NWCoC Website
  
- **Upcoming Meetings and Dates:**
  - September 21: NCHFA Fair Housing Training, Greensboro
  
  - **September 28: CoC competition deadline**
  
  - **October 17: NWCoC Steering Committee meeting – at Vaya Basement**
  
  - October 19: NCHFA Fair Housing Training, Dobson
  
  - **October 30: 2018 ESG application due**

**Northwestern Continuum of Care**  
**Wednesday, November 15, 2017 – 10:00 AM**  
**Data Quality Sub-Committee Meeting**  
**Northwestern Regional Housing Authority Conference Room**

**MINUTES**

- **Welcome & Agency Updates**

Present: Ned Fowler, Kim Cashatt (NRHA), Kaylen Lewis, Jennifer Herman (OASIS), Lori Watts (Vaya), Murray Hawkinson (Daymark), Bob Taylor, Marti Johnson, Tina Krause (Hosp House), and Kristie Reisig (ABCCM – via conference call)

NRHA – closed on the old Ashe Hospital – will establish 46 targeted units for seniors. Proposed cuts to HUD would remove 200 vouchers from our region, alternative proposal is flat funding – funding for program has not increased since Carter administration; proposal to cut program entirely brings multivariate support for programs

ABCCM – been busy, particularly in Charlotte region; looking forward to working with NWCoC Coordinated Entry

OASIS – Spanish language line renewal grant – serves 5 counties (Watauga, Ashe, Avery, Mitchell, Yancey); children's transitional program (transitional unit support), partner with Children's Council; Narcotics training in Jan/Feb

Vaya – housing rent support funds still available, next funding cycle won't be available until October 2018 – lasts on average 3-6 months; opening at Highland Apartments (Easter Seals), opening at Wintergreen – Matt Gould housing manager should be included in VI SPDAT/Coordinated Entry training

Daymark – adding another 2 new clinicians and one front desk staff members working in school system and Watauga High School

Hospitality House – staffing changes: new ES Shelter Coordinator, opening for a Supportive Services Specialist, another Shelter Associate; Rapid Rehousing funds to be exhausted in next 6 weeks – should be able to serve 4 households (2 for 2 months, 2 for one month); Winter Shelter has been full (averaging more than 10 per night) with majority of women using the service

- **Data review: System Performance Measures**

- System Performance Measures for FY17 (10/1/16 – 9/30/17)
  - What can we do as a continuum do to address the environmental factors contributing to the changes in the data

- What is this data telling us, how can we explain it
  - Look at impact of unsheltered population on program services
- **Coordinated Entry update**
  - Review of Self-assessments
    - Review program standards as adapted from NCCEH
    - Adopting uniform standards vs. Specific assessments at agencies
    - Close side doors
  - 16 hours of TA secured with ABT scheduled – first call at 3 pm 11/15
  - Scheduling VI SPDAT training for CoC members and primary partners
- **Program Standards Review: Permanent Supportive Housing - tabled**
- **Other Business**
  - Governance Committee & NC HMIS update
    - Nominations for Governance Committee
      - Marti Johnson will serve as alternate on an interim basis (Jennifer Herman moved, Lori Watts seconded – unanimous support)
    - Marti Johnson to be NC HMIS Local Systems Administrator
  - Set NWCoC 2018 Meeting Calendar
    - Invites for reports from specific partners (youth/foster care, LGBTQ, etc.)
      - 3<sup>rd</sup> Tuesdays
      - Ideally, should secure meeting location equipped for conferencing
      - Law enforcement invite for January meeting
- **Upcoming Meetings and Dates:**
  - **AHAR final due December 1<sup>st</sup>**
  - **NWCoC meeting – Wednesday, December 13<sup>th</sup> – NRHA**
  - Announcement of ESG funding, late November
  - **2018 PIT: January 24**

**Northwestern Continuum of Care  
Steering Committee Meeting  
Northwestern Regional Housing Authority Conference Space  
Tuesday, December 19, 2017 – 10:00 AM**

Attendance: Tina Krause, Marti Johnson, Lori Watts, Kim Cashatt, Tommy McClure, David Barr, Kimberly H., Jennifer Herman, Kaylin Lewis, Meredith Malpass

Agency Updates:

**Vaya Health:** Grant funds for northern counties is still available. Funding for the Buncombe county region will be concluding at the end of this month.

**Easter Seals:** Wintergreen is at capacity. Boone apartments full. Wilkesboro apartments have 3 openings. Ashe county & Lenoir are full. Applications are still being accepted for a waiting list. West Jefferson apartments are hiring for a manager and additional openings for various positions.

**Oasis:** Family Justice Center grant is in the process of renewal. Grant provides \$20,000 in legal assistance for the community as well as counseling funding. Counseling openings for indivi

**VA Homeless Outreach:** Homeless Outreach is available to assist with health care and housing resources for Veterans in Yancy, Mitchell, Avery, Watauga. No HUD VASH vouchers available in service area. Veterans must be health care eligible.

**NWRHA:** Vouchers are continuing to be released but at a slower rate. Potential for vouchers to continue in the beginning of the new year. Ashe hospital project is progressing and demolition has started for the 46 bed unit. Lease up will begin December 2018. NWRHA is now accepting referrals for this development, and Christina Day (828-264-6683 or Christina@nwhra.com) will be the point of contact. Eligibility is 45 and older for disabled and 55 and above without disability.

**Ashe DSS:** Adult services remain at a high level in need as a result of homelessness.

OASIS: 1 unit pf PSH will be available beginning of the year.

**Hospitality House:** Winter shelter is averaging between 25-35 per night. Emergency shelter is at capacity. All other units are full. There are developments in Wilkes for potential PSH or temporary shelter. There will be emergency housing assistance during the winter through Wilkes Ministry of Hope and transportation to Hospitality House. Tina is actively meeting with a committee and community leadership to develop opportunities in Wilkes. Hospitality House currently offers scattered site permanent supportive housing, and 5 more units may be coming available.

- Point in Time Count: PIT will be held January 31<sup>st</sup> and data will be collected for the HIC at this time. Forms will be coming out later this week and will be made available by the

beginning of January. It has not been determined if Balance of State (BOS) will provide resources for outside counties. HUD changes will include focus on individuals and families fleeing domestic violence. Previous years have focused on survivors and DV history. Fleeing is determined by imminent risk. MCAH will schedule some additional trainings for providers. Tina will share information regarding trainings with committee.

- Hospitality House will conduct shelter count and schools
  - Tommy McClure will reach out to Alleghany DSS.
  - OASIS to handle DV agencies
  - Lori & Tommy will work on Ashe County services
  - Daymark will be assisting with sending out information via email
  - Street counts are conducted by community partners, law enforcement, and area surrounding Hospitality House.
  - Hospitality House will initiate media coverage in outlying counties.
- 
- Coordinated Entry Update: Oasis requires training on VI SPDAT. Kaylin will contact DV shelters to coordinate additional trainings. Easter Seals is will to attend that training. St. Paul's Crisis Assistance in Wilkes.
  - Case conferencing
  - Management mechanism
  - NWRHA: More formal method of assessment and referral
  - Policies to be reviewed at January meeting
- 
- **Emergency Solution Grant:** Hospitality House is still in the request process for ESG funding. Considerations have been submitted and the application is pending approval by the state. Considerations included a revised fair housing policy and the development of rapid re-housing guidelines. Grant funding is scheduled to begin by January 15<sup>th</sup>. State office has stated that there may be opportunities for additional funding through a state-wide reallocation process.
    - a. HH has \$1,000 under RRH. Please send referrals for any households requiring move-in assistance.
- 
- Governance Committee & NC HMIS: BOS has separated from MCAH. Bowman will be maintained under BOS for the foreseeable future. Eighty-one counties have also separated to enter an agreement with BOS. Costs may potentially increase for the remaining counties. Our current costs are 14% of the state costs averaging \$9,000. It is anticipated that TA costs will be reduced. MCAH will continue to offer services to the remaining county. There are 9 CoCs remaining under contract with MCAH. HUD will provide technical assistance to CoCs across the state.
  - Other Business:
  - Meeting Calendar
    - a. Tommy – To coordinate for Foster Care in-service potentially for April.

- b. Lori – to contact Out in the High Country to arrange presentation at next year’s meeting
  - c. Kim- to confirm dates for NWHRA conference space
- AHAR: Submitted
- Standards review for PSH deferred to future meeting.
- Next meeting is scheduled as an ESG & RRH for January 16<sup>th</sup>.
- January 15<sup>th</sup> – Poverty Forum?
- Snow date cancellations will be send out by 8:30am on the day of the meeting.